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From: Sila M. González-Calderón <Smg@mcvpr.com>
Sent: Thursday, September 3, 2026 10:54 AM
To: Mary C Zapata-Acosta
Subject: Javelin's Letter to 3PPO
Attachments: Javelin Temp Gen Letter 2026-0902 vF-CL.pdf

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Dear Director Zapata:

I'm writing to you on behalf of our client, Javelin Global Commodities ("Javelin"), in order to share with you the communication that was sent to the Third Party Procurement Office ("3PPO") last night informing the 3PPO that Javelin's subsidiary, Global Power Solutions (PR) LLC, is willing and able to reengage in conversations in order to reach a satisfactory solution regarding the temporary generation requirements of the Island.

Best regards,

Sila M. González

McConnell Valdés LLC 80th MCV
LexMundi Member

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September 2, 2026

Third Party Procurement Office ("**3PPO**") as a representative of Puerto Rico Electric Power Authority ("**PREPA**")
Puerto Rico Energy Bureau ("**PREB**")

Re: Global Power Solutions participation in Puerto Rico Temporary Generation RFP

Ladies and Gentlemen:

Based on recent public reports, we understand that certain delivery challenges and contract terminations have occurred in connection with RFP 3PPO-0314-20-TPG2 (the "RFP"). Global Power Solutions (PR) LLC ("GPS" or "we") recognizes the urgency and importance of securing reliable temporary generation resources for Puerto Rico and remains prepared to support a practical and expedited path forward should 3PPO, PREPA, PREB, GENERA, or other relevant stakeholders determine that renewed engagement with GPS would be helpful.

As a reminder, GPS is a wholly owned subsidiary of Javelin Global Commodities (UK) Ltd ("Javelin"). Javelin is a global commodities marketing, trading, logistics, investment, and financing company focused on energy, power, steel, metals, coal, renewables, agriculture, and fertilizer markets. Javelin has more than 600 employees operating from more than 10 offices globally, manages multiple billions of dollars of assets, has approximately $1 billion of equity, and currently maintains more than $800 million of cash on its balance sheet. Javelin also owns interests in multiple operating businesses and assets globally, including, through a joint venture with Energy Capital Partners, the 2.7 GW Gavin Power Plant in Ohio.

Most importantly for this procurement, our team has decades of experience in the power sector as asset managers, developers, investors, operators, and financiers. We believe GPS demonstrated these capabilities through our prior proposal to develop more than 200 MW of temporary generation at Costa Sur within 125 days.

That proposal brought together experienced and highly reputable counterparties, including New APR, whose predecessor team delivered approximately 60 MW of temporary generation within 17 days following Hurricane Maria; RG Engineering, a leading Puerto Rico and Caribbean power-sector contractor that has installed more than 720 MW during the past six years; and Veolia, a global leader in water and environmental services.

GPS's Costa Sur proposal was designed to minimize execution risk. It included:

- **No financing contingency**
- **100% of the required financing committed by Javelin**
- **Fully performed financial bonding**

- **A fully developed and approved project design**
- **Executed contracts with the principal vendors and contractors, which were provided to 3PPO and**
- **A project team positioned to proceed immediately with execution**

In short, GPS presented a fully financed, contractually committed, and "shovel-ready" solution. If the relevant stakeholders elect to re-engage with GPS, our objective would be to bring the same level of execution certainty, financial capability, technical preparation, and professionalism to the current requirements.

We recognize that the circumstances surrounding Puerto Rico's temporary generation requirements are unusual and that reliability needs remain urgent. If GPS is invited to re-engage, we would be prepared to remobilize our team immediately and work on an expedited basis to develop and deliver an executable solution.

We would also be willing to consider reasonable actions or accommodations necessary to facilitate our re-engagement in the procurement process, consistent with applicable procurement requirements and the needs of PREPA and Puerto Rico's electric system.

If 3PPO, PREPA, PREB or other relevant stakeholders would like to discuss re-engaging with GPS, please contact Jon Sacks at jon.sacks@jvln.com or Spencer Sloan at spencer.sloan@jvln.com.

We appreciate your consideration and remain ready to assist Puerto Rico in addressing its near-term generation and reliability requirements.

Sincerely,

Global Power Solutions (PR) LLC

By:
Name: Jonathan Sacks
Title: Director

c: Mary C. Zapata, Puerto Rico Electric and Power Authority
Edison Avilés Deliz, Puerto Rico Energy Bureau